STATISTICAL TABLES AND OTHER SCHEDULES (UNAUDITED)

This part of the City's Comprehensive Annual Financial Report presents detailed information as a context for understanding what the information in the financial statements, note disclosures, and required supplementary information discusses about the City's overall financial health. In contrast to the financial section, the statistical section information is not subject to independent audit.

Financial Trends
These schedules contain trend information to help the reader understand how the City's financial performance and well being have changed over time:

- Net Assets by Component
- Changes in Net Assets
- Fund Balance of Governmental Funds
- Changes in Fund Balance of Governmental Funds

Revenue Capacity
The schedules contain information to help the reader assess the City's significant local revenue source, the property tax:

- Assessed and Estimated Actual Value of Taxable Property
- Property Tax Rates, All Overlapping Governments
- Principal Property Taxpayers
- Property Tax Levies and Collections

Debt Capacity
These schedules present information to help the reader assess the affordability of the City's current levels of outstanding debt and the City of Concord's ability to issue additional debt in the future:

- Ratio of Outstanding Debt by Debt
- Computation of Direct and Overlapping Debt
- Computation of Legal Bonded Debt Margin
- Sewer Revenue Bonds Coverage
- Bond Debt Pledged Revenue Coverage - Tax Allocation Bonds

Demographic and Economic Information
These schedules offer demographic and economic indicators to help the reader understand the environment within which the City's financial activities take place:

- Demographic and Economic Statistics
- Principal Employers

Operating Information
These schedules contain service and infrastructure data to help the reader understand how the information in the City's financial report relates to the services the City provides and the activities it performs:

- Full-Time Equivalent (FTE) City Government Employees by Function
- Operating Indicators by Function/Program
- Capital Asset Statistics by Function/Program

Sources
Unless otherwise noted, the information in these schedules is derived from the Comprehensive Annual Financial Reports for the relevant year. The City implemented GASB Statement 34 in 2002; Schedules presenting government-wide information include information beginning in that year.

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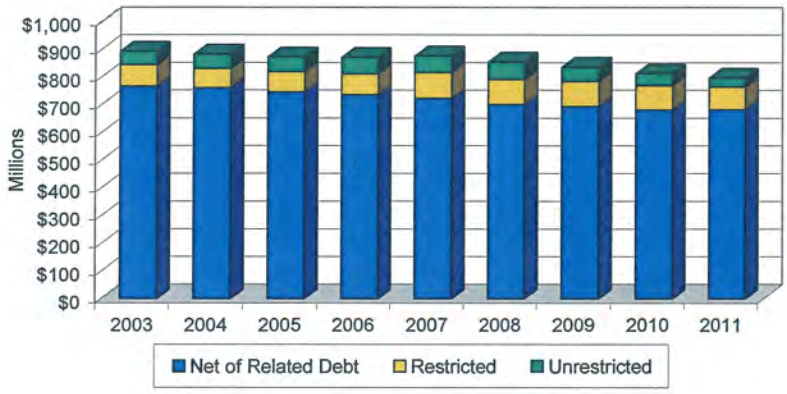
Table 1: Net Assets by Component
Last Nine Fiscal Years (Accrual Basis of Accounting)



	Fiscal Year Ended June 30,								
	2003	2004	2005	2006	2007	2008	2009	2010	2011
Governmental Activities									
Invested in Capital Assets, Net of Related Debt	$679,488,292	$677,663,295	$664,630,378	$656,737,995	$649,269,154	$630,495,335	$622,560,100	$618,923,952	$622,638,976
Restricted	78,093,485	69,730,092	73,086,978	75,036,355	93,999,338	89,429,887	88,890,688	86,518,109	81,638,944
Unrestricted	35,920,211	37,373,061	39,968,088	44,689,818	42,186,355	48,764,823	38,436,086	23,522,920	11,585,429
Total Governmental Activities Net Assets	**$793,501,988**	**$784,766,448**	**$777,685,444**	**$776,464,168**	**$785,454,847**	**$768,690,045**	**$749,886,874**	**$728,964,981**	**$715,863,349**
Business-Type Activities									
Invested in Capital Assets, Net of Related Debt	$86,301,125	$81,904,364	$79,789,175	$77,720,525	$72,124,314	$70,374,727	$71,320,355	$62,496,479	$59,412,890
Restricted									
Unrestricted	11,600,088	14,317,386	13,760,715	15,757,201	17,775,509	14,119,883	13,520,168	20,444,000	20,431,764
Total Business-Type Activities Net Assets	**$97,901,213**	**$96,221,750**	**$93,549,890**	**$93,477,726**	**$89,899,823**	**$84,494,610**	**$84,840,523**	**$82,940,479**	**$79,844,654**
Primary Government									
Invested in Capital Assets, Net of Related Debt	$765,789,417	$759,567,659	$744,419,553	$734,458,520	$721,393,468	$700,870,062	$693,880,456	$681,420,431	$682,051,866
Restricted	78,093,485	69,730,092	73,086,978	75,036,355	93,999,338	89,429,887	88,890,688	86,518,109	81,638,944
Unrestricted	47,520,299	51,690,447	53,728,803	60,447,019	59,961,864	62,884,706	51,956,248	43,966,920	32,017,193
Total Primary Government Net Assets	**$891,403,201**	**$880,988,198**	**$871,235,334**	**$869,941,894**	**$875,354,670**	**$853,184,655**	**$834,727,392**	**$811,905,460**	**$795,708,003**

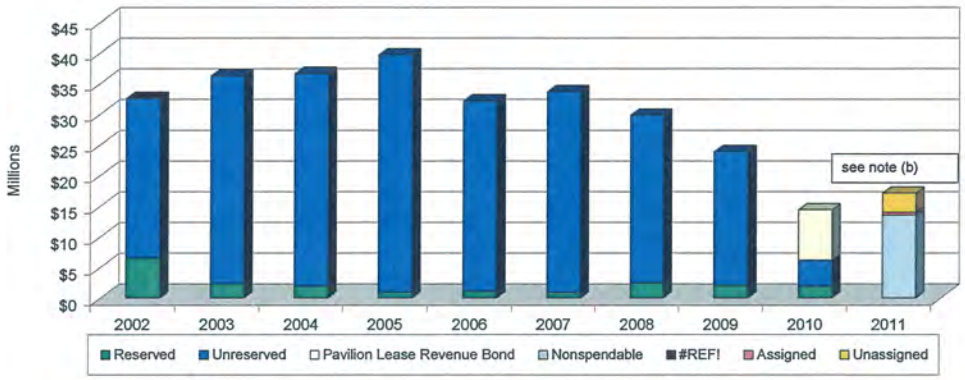
Table 2: Changes in Net Assets
Last Nine Fiscal Years (Accrual Basis of Accounting)

	Fiscal Year Ended June 30,				
	2003	2004	2005	2006	2007
Expenses					
Governmental Activities:					
General Government	$10,820,036	$11,500,179	$9,622,634	$11,142,712	$13,090,236
Public Safety	30,129,478	32,490,241	36,466,365	37,585,077	39,002,036
Public Works & Engineering	28,573,938	29,048,534	34,904,128	34,976,572	35,491,488
Community Development	3,884,615	5,710,011	5,087,871	4,836,179	5,065,830
Building, Engineering & Neighborhood Services	5,281,208	5,563,100	5,690,760	7,239,616	9,313,264
Community & Recreation Services	13,473,690	14,439,500	6,771,302	7,820,034	8,230,319
Interest on Long Term Debt	7,700,863	5,214,110	6,340,280	5,919,742	5,700,631
Total Governmental Activities Expenses	99,863,828	103,965,675	104,883,340	109,519,932	115,893,804
Business-Type Activities:					
Sewer	15,756,172	16,536,922	17,880,681	18,850,426	20,803,448
Golf Course	1,856,460	1,831,742	1,774,805	1,635,069	1,769,623
Total Business-Type Activities Expenses	17,612,632	18,368,664	19,655,486	20,485,495	22,573,071
Total Primary Government Expenses	$117,476,460	$122,334,339	$124,538,826	$130,005,427	$138,466,875
Program Revenues					
Governmental Activities:					
Charges for Services:					
General Government	$499,199	$151,645	$237,121	$1,025,938	$883,778
Public Safety	1,620,643	1,612,896	1,484,683	1,371,870	1,642,445
Public Works & Engineering	3,467,007	3,669,880	6,712,375	4,814,755	4,964,185
Community Development	323,332	1,628,316	1,567,764	4,903,145	4,492,293
Building, Engineering & Neighborhood Services	2,787,941	2,427,260	2,703,914	2,957,954	2,694,836
Community & Recreation Services	2,992,000	2,999,927	3,390,454	2,706,210	3,015,576
Operating Grants and Contributions	7,255,523	7,311,503	6,458,722	6,825,581	8,100,031
Capital Grants and Contributions	6,417,819	9,659,289	4,392,944	14,452,119	7,755,904
Total Governmental Activities Program Revenues	25,363,464	29,460,716	26,947,977	39,057,572	33,549,048
Business-Type Activities:					
Charges for Services:					
Sewer Wastewater	14,130,952	14,518,522	14,735,514	17,130,440	15,968,289
Golf Course	1,863,948	1,814,642	1,672,696	1,556,405	1,602,581
Capital Grants and Contributions		311,843		689,253	233,662
Total Business-Type Activities Program Revenue	15,994,900	16,645,007	16,408,210	19,376,098	17,804,532
Total Primary Government Program Revenues	$41,358,364	$46,105,723	$43,356,187	$58,433,670	$51,353,580
Net (Expense)/Revenue					
Governmental Activities	($74,500,364)	($74,504,959)	($77,935,363)	($70,462,360)	($82,344,756)
Business-Type Activities	(1,617,732)	(1,723,657)	(3,247,276)	(1,109,397)	(4,768,539)
Total Primary Government Net Expense	($76,118,096)	($76,228,616)	($81,182,639)	($71,571,757)	($87,113,295)
General Revenues and Other Changes in Net Assets					
Governmental Activities:					
Taxes:					
Property Taxes	$21,865,693	$22,436,555	$21,710,942	$23,202,025	$28,151,765
Sales Taxes	27,564,127	27,817,974	28,313,462	27,219,549	28,574,582
Motor Vehicle In-Lieu	7,177,764	5,689,008	9,496,201	9,064,920	9,266,868
Transient Occupancy Taxes	1,630,746	1,528,836	1,629,388	1,836,002	2,057,241
Business License Taxes	2,836,339	2,815,574	3,153,959	3,107,600	3,218,553
Other Taxes	2,950,503	3,256,347	3,368,778	3,347,905	3,853,558
Grants & Contributions Not Restricted to Specific Programs					
Investment Earnings	3,830,034	2,160,336	3,147,879	2,962,518	4,218,014
Miscellaneous Revenues	88,938	55,193	74,071	59,733	
Transfers	(5,203)	9,596	(40,321)		
Gain (Loss) on Sale of Land	819,435			(1,559,168)	11,994,854
Total Governmental Activities	68,758,376	65,769,419	70,854,359	69,241,084	91,335,435
Business-Type Activities:					
Investment Earnings	445,058	53,790	535,095	1,037,233	1,190,636
Miscellaneous Revenues					
Transfers	5,203	(9,596)	40,321		
Total Business-Type Activities	450,261	44,194	575,416	1,037,233	1,190,636
Total Primary Government	$69,208,637	$65,813,613	$71,429,775	$70,278,317	$92,526,071
Change in Net Assets					
Governmental Activities	($5,741,988)	($8,735,540)	($7,081,004)	($1,221,276)	$8,990,679
Business-Type Activities	(1,167,471)	(1,679,463)	(2,671,860)	(72,164)	(3,577,903)
Total Primary Government	($6,909,459)	($10,415,003)	($9,752,864)	($1,293,440)	$5,412,776

Note:
(a) In Fiscal Year 2010, Building, Engineering & Neighborhood Services was reorganized into Public Works & Engineering Department; and Planning & Economic Department was reorganized into Community Development Department.

Fiscal Year Ended June 30,			
2008	2009	2010 (a)	2011
$13,275,497	$12,738,632	$12,443,084	$11,349,674
42,367,364	45,291,048	43,000,455	43,122,959
36,554,748	36,454,843	32,833,186	37,629,109
6,530,424	10,579,123	20,627,408	15,777,443
12,291,176	6,571,713		
9,484,383	9,463,315	9,810,082	7,207,017
5,521,049	5,213,438	5,266,740	3,936,497
126,024,641	126,312,112	123,980,955	119,022,699
24,868,475	18,688,255	21,303,268	21,695,293
1,601,983	1,679,995	1,323,074	1,305,929
26,470,458	20,368,250	22,626,342	23,001,222
$152,495,099	$146,680,362	$146,607,297	$142,023,921
$782,744	$966,501	$594,633	$911,046
1,499,727	1,672,348	1,805,170	1,589,312
2,575,986	5,847,684	8,425,897	8,491,639
3,281,902	2,390,462	2,917,141	6,786,730
777,091	3,363,813		
3,287,962	3,492,087	3,332,979	3,068,375
6,188,496	4,715,761	5,519,453	6,071,139
8,768,985	10,512,437	10,573,237	8,570,019
27,162,893	32,961,093	33,168,510	35,488,260
17,915,613	18,296,077	18,423,702	18,238,338
1,535,148	1,422,154	1,326,167	1,250,804
79,419	117,915		
19,530,180	19,836,146	19,749,869	19,489,142
$46,693,073	$52,797,239	$52,918,379	$54,977,402
($98,861,748)	($93,351,019)	($90,812,445)	($83,534,439)
(6,940,278)	(532,104)	(2,876,473)	(3,512,080)
($105,802,026)	($93,883,123)	($93,688,918)	($87,046,519)
$30,269,864	$29,034,866	$27,916,258	$27,138,018
27,325,370	24,253,987	23,370,649	24,585,811
9,759,831	9,625,635	8,797,365	8,843,361
2,193,085	1,710,768	1,427,813	1,391,107
3,157,176	3,262,762	3,324,011	3,347,429
3,991,357	4,128,526	4,097,706	4,438,806
5,346,348	2,300,008	842,470	635,145
53,915	247,697	114,280	33,834
	(16,401)		19,296
82,096,946	74,547,848	69,890,552	70,432,807
1,485,065	809,161	913,934	397,390
50,000	52,450	62,500	38,161
	16,401		(19,296)
1,535,065	878,012	976,434	416,255
$83,632,011	$75,425,860	$70,866,986	$70,849,062
($16,764,802)	($18,803,171)	($20,921,893)	($13,101,632)
(5,405,213)	345,908	(1,900,039)	(3,095,825)
($22,170,015)	($18,457,263)	($22,821,932)	($16,197,457)

Table 3: Fund Balance of Governmental Funds
Last Ten Fiscal Years (Modified Accrual Basis of Accounting)



	Fiscal Year Ended June 30,										
	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	
General Fund											
Reserved	$6,462,821	$2,202,408	$1,864,192	$947,419	$1,032,824	$865,652	$2,410,869	$1,995,403	$1,856,472		
Unreserved	25,989,185	33,917,725	34,649,045	38,634,501	31,015,852	32,675,265	27,326,524	21,806,296	4,242,381		
Nonspendable										$13,466,838	(c)
Assigned										443,832	(c)
Unassigned										3,129,741	(c)
Total General Fund	$32,452,006	$36,120,133	$36,513,237	$39,581,920	$32,048,676	$33,540,917	$29,737,393	$23,801,699	$6,098,853	$17,040,411	(a)
All Other Governmental Funds											
Reserved	$50,368,878	$51,894,833	$43,743,972	$42,087,866	$38,193,568	$43,184,063	$39,242,159	$47,495,499	$50,668,540		
Unreserved	25,139,797	19,814,981	19,254,338	24,195,977	28,085,810	39,569,440	37,211,245	28,301,328	22,487,277		
Nonspendable										3,099	(c)
Restricted										69,005,742	(c)
Assigned										1,546,816	(c)
Unassigned										(166,778)	(c)
Total All Other Governmental Funds	$75,508,675	$71,709,814	$62,998,310	$66,283,843	$66,279,378	$82,753,503	$76,453,404	$75,796,827	$73,155,817	$70,388,879	

Notes:

(a) The change in total fund balance for the General Fund and Other Governmental Funds is explained in Management's Discussion and Analysis.

(b) The fund balance attributable to the interfund payable created by the purchase and retirement of $8.24 million of Lease Revenue Bonds for the Pavilion has been included above for reporting purposes. It does not affect General Fund assets available for operations.

(c) Fund balances are classified in accordance with GASB 54 effective in 2011.

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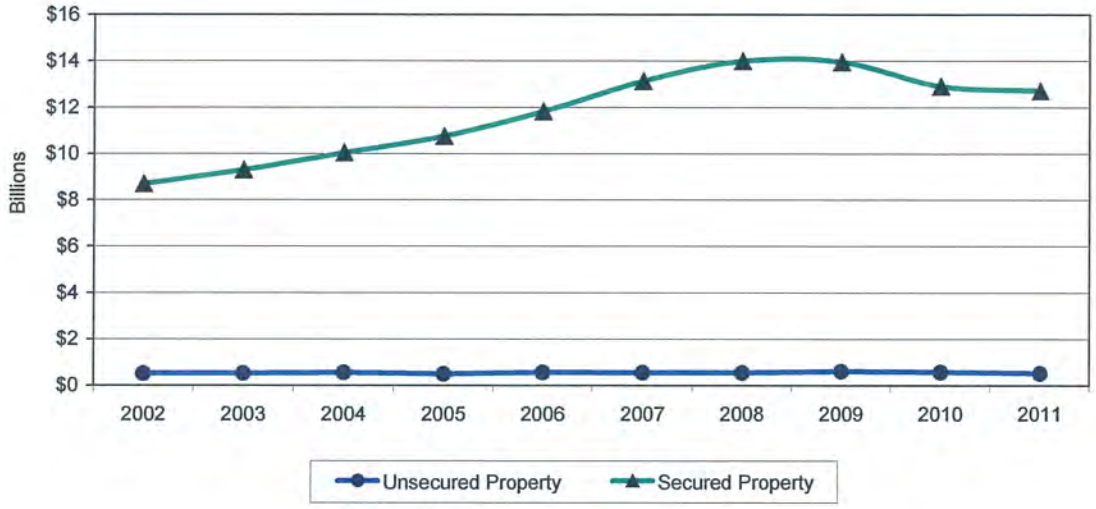
Table 4: Changes in Fund Balance of Governmental Funds
Last Ten Fiscal Years (Modified Accrual Basis of Accounting)

	Fiscal Year Ended June 30,				
	2002	2003	2004	2005(a)	2006(a)
Revenues					
Taxes	$57,826,527	$60,693,494	$61,735,974	$62,108,412	$70,913,489
Licenses and Permits	3,468,079	2,539,529	3,291,112	3,138,724	4,877,758
Intergovernmental	13,965,410	16,115,511	16,209,022	18,659,169	10,647,688
Charges for Services	6,234,680	5,502,226	6,088,123	6,399,020	7,130,622
Fines, Forfeitures and Penalties	719,477	645,723	738,476	717,015	897,435
Parks and Recreation	2,079,835	2,143,019	2,117,718	2,420,106	2,585,962
Use of Money and Property	7,303,139	5,457,259	3,749,005	4,740,989	5,371,381
Special Assessment Collections	648,564	628,420	587,663	99,623	75,021
Other	545,261	687,006	855,196	758,718	713,853
Total Revenues	**92,790,972**	**94,412,187**	**95,372,289**	**99,041,776**	**103,213,209**
Expenditures					
Current:					
General Government	10,062,672	10,935,855	11,719,382	9,422,828	11,056,922
Public Safety	26,920,521	28,889,785	30,197,506	35,687,725	37,384,952
Public Works & Engineering	10,347,913	9,327,836	9,400,460	15,292,558	14,830,313
Building, Engineering & Neighborhood Servic	4,871,229	5,349,636	5,441,037	5,716,968	5,009,679
Community Development	5,129,842	3,740,770	7,081,755	4,749,351	7,357,162
Community & Recreation Services	10,065,069	12,196,418	12,936,943	6,682,215	7,428,161
Non-Departmental					
Capital Outlay	18,496,739	14,917,505	8,515,838	6,555,700	5,602,918
Debt Service:					
Principal Repayment	4,818,000	5,117,000	5,293,000	4,554,000	4,655,000
Interest and Fiscal Charges	6,905,805	6,837,478	8,356,499	3,950,417	5,326,328
Refund to Property Owners		156,691	55,955	41,453	326,836
Total Expenditures	**97,617,790**	**97,468,974**	**98,998,375**	**92,653,215**	**98,978,271**
Excess (Deficiency) of Revenues Over (Under) Expenditures	**(4,826,818)**	**(3,056,787)**	**(3,626,086)**	**6,388,561**	**4,234,938**
Other Financing Sources (Uses)					
Transfers In	2,787,097	7,244,083	2,014,711	5,461,790	4,204,776
Transfers (Out)	(6,757,401)	(5,204,465)	(1,952,059)	(5,526,805)	(14,418,255)
Refunding Bonds Issued			72,310,000		
Proceeds from Debt Issuance			1,569,330	30,670	
Proceeds from Sale of Property		886,435			
Bond Issuance Premium			407,090		
Payments to Refunded Bond Escrow			(79,041,386)		
Total Other Financing Sources (Uses)	**(3,970,304)**	**2,926,053**	**(4,692,314)**	**(34,345)**	**(10,213,479)**
Special Item					
Loss on Sale of Property					(1,559,168)
Total Special Item					**(1,559,168)**
Net Change in Fund Balances	**($8,797,122)**	**($130,734)**	**($8,318,400)**	**$6,354,216**	**($7,537,709)**
Debt Service as a Percentage of Non-Capital Expenditures	14.8%	14.5%	15.1%	9.9%	10.7%

Note:
(a) The City underwent reorganization during 2005, 2006 and 2010.

	Fiscal Year Ended June 30,				
	2007	2008	2009	2010 (a)	2011
Revenues					
Taxes	$78,285,780	$78,204,323	$75,189,694	$72,007,902	$72,687,375
Licenses and Permits	3,073,607	1,599,886	3,552,003	1,964,480	1,228,356
Intergovernmental	10,335,065	8,265,305	12,366,551	15,089,721	19,640,532
Charges for Services	7,182,525	6,343,372	7,289,449	6,632,428	6,805,602
Fines, Forfeitures and Penalties	989,426	1,055,807	1,108,677	1,021,931	946,447
Parks and Recreation	2,678,282	3,006,184	2,869,639	2,895,408	2,692,712
Use of Money and Property	5,943,217	5,968,313	4,102,165	1,908,565	1,600,983
Special Assessment Collections	72,524	65,610	67,052	65,201	1,851
Other	701,526	613,023	786,340	805,294	1,014,470
Total Revenues	**109,261,952**	**105,121,823**	**107,331,570**	**102,390,930**	**106,618,328**
Expenditures					
Current:					
General Government	12,633,576	12,678,872	11,984,808	11,997,158	10,528,138
Public Safety	38,587,496	40,285,037	42,843,522	41,359,307	40,415,163
Public Works & Engineering	15,508,044	17,060,398	15,956,198	15,237,733	20,508,901
Building, Engineering & Neighborhood Servic	5,028,829	6,408,585	6,298,643		
Community Development	10,046,844	11,385,205	8,142,528	18,282,245	15,627,709
Community & Recreation Services	7,828,837	8,745,778	8,806,329	8,721,242	7,364,390
Non-Departmental					
Capital Outlay	5,947,842	7,822,286	11,589,152	7,997,002	2,550,625
Debt Service:					
Principal Repayment	4,586,000	4,852,000	5,024,000	16,878,000	5,745,000
Interest and Fiscal Charges	5,133,210	4,952,854	4,860,812	5,226,724	3,700,057
Refund to Property Owners		34,431			248,938
Total Expenditures	**105,300,678**	**114,225,446**	**115,505,992**	**125,699,411**	**106,688,921**
Excess (Deficiency) of Revenues Over (Under) Expenditures	**3,961,274**	**(9,103,623)**	**(8,174,422)**	**(23,308,481)**	**(70,593)**
Other Financing Sources (Uses)					
Transfers In	2,608,732	3,733,972	5,557,868	16,335,469	16,347,402
Transfers (Out)	(6,248,494)	(4,733,972)	(4,071,296)	(18,444,344)	(16,484,229)
Refunding Bonds Issued					
Proceeds from Debt Issuance	350,000		95,579	5,073,500	8,384,040
Proceeds from Sale of Property	17,294,854				
Bond Issuance Premium					
Payments to Refunded Bond Escrow					
Total Other Financing Sources (Uses)	**14,005,092**	**(1,000,000)**	**1,582,151**	**2,964,625**	**8,247,213**
Special Item					
Loss on Sale of Property					
Total Special Item					
Net Change in Fund Balances	**$17,966,366**	**($10,103,623)**	**($6,592,271)**	**($20,343,856)**	**$8,176,620**
Debt Service as a Percentage of Non-Capital Expenditures	9.8%	9.2%	9.3%	18.8%	9.6%

Table 5: Assessed and Estimated Actual Value of Taxable Property
Last Ten Fiscal Years



Fiscal Year	City Property	Redevelopment Agency Property	Total Real Secured Property	Unsecured Property	Total Assessed (a)	Estimated Full Market (a)	Total Direct Tax Rate (b)
2002	$7,142,630,996	$1,035,491,209	$8,178,122,205	$520,828,043	$8,698,950,248	$8,698,950,248	1%
2003	7,671,737,081	1,094,128,597	8,765,865,678	537,720,228	9,303,585,906	9,303,585,906	1%
2004	8,341,081,601	1,144,591,474	9,485,673,075	560,749,296	10,046,422,371	10,046,422,371	1%
2005	9,069,533,622	1,180,661,137	10,250,194,759	508,157,337	10,758,352,096	10,758,352,096	1%
2006	10,026,955,409	1,222,314,892	11,249,270,301	576,005,523	11,825,275,824	11,825,275,824	1%
2007	11,205,538,297	1,365,259,358	12,570,797,655	567,282,828	13,138,080,483	13,138,080,483	1%
2008	11,966,162,328	1,479,908,386	13,446,070,714	556,719,852	14,002,790,566	14,002,790,566	1%
2009	11,759,802,414	1,589,385,967	13,349,188,381	615,317,575	13,964,505,956	13,964,505,956	1%
2010	10,676,324,483	1,654,064,090	12,330,388,573	580,130,554	12,910,519,127	12,910,519,127	1%
2011	10,609,494,213	1,579,978,885	12,189,473,098	524,036,274	12,713,509,372	12,713,509,372	1%

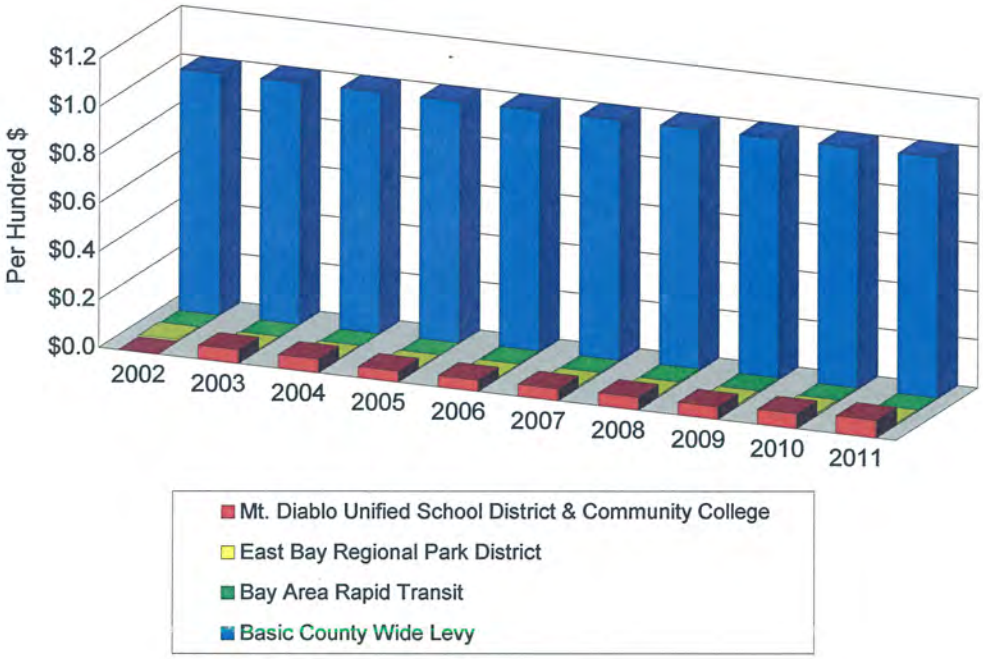
Notes:

(a) The State Constitution requires property to be assessed at one hundred percent of the most recent purchase price, plus an increment of no more than two percent annually, plus any local over-rides. These values are considered to be full market values.

(b) California cities do not set their own direct tax rate. The State Constitution establishes the rate at 1% and allocates a portion of that amount, by an annual calculation, to all the taxing entities within a tax rate area. The City of Concord encompasses more than 15 tax rate areas.

Source: Contra Costa County Auditor-Controller's Office, Certificate of Assessed Valuations

Table 6: Property Tax Rates, All Overlapping Governments
Last Ten Fiscal Years



Fiscal Year	Basic County Wide Levy	Bay Area Rapid Transit	East Bay Regional Park District	Mt. Diablo Unified School District & Community College	Total
2002	1.0000		0.0065		1.0065
2003	1.0000		0.0057	0.0563	1.0620
2004	1.0000		0.0057	0.0563	1.0620
2005	1.0000		0.0057	0.0453	1.0510
2006	1.0000	0.0048	0.0057	0.0465	1.0570
2007	1.0000	0.0050	0.0085	0.0489	1.0624
2008	1.0000	0.0076	0.0080	0.0532	1.0688
2009	1.0000	0.0090	0.0100	0.0521	1.0711
2010	1.0000	0.0057	0.0108	0.0619	1.0784
2011	1.0000	0.0031	0.0084	0.0733	1.0848

Note: The above ratios are expressed as dollars assessed per $100 of assessed valuations.

Source: Contra Costa County Auditor-Controller's Office

Table 7: Principal Property Taxpayers
Current Year and Nine Years Ago

	Property Owner	Primary Land Use	2010-11 Assessed Value	2010-11 Projected Revenue (a)
1.	Bank of America*	Office Building	$178,036,451	$1,780,365
2.	Taubman Land Associates LLC	Regional Mall	161,456,531	1,614,565
3.	Chevron USA*	Office Building	122,625,457	1,226,255
4.	Sierra Pacific Properties, Inc.*	Office Building	101,099,302	1,010,993
5.	Transwestern Concord Corp. Center	Office Building	100,740,675	1,007,407
6.	Rreef America REIT II Corp.	Office Building	98,889,937	988,899
7.	Seecon Financial & Construction Co.	Office Building	81,269,752	812,698
8.	Concord Airport Plaza Associates*	Office Building	66,697,646	666,976
9.	Clayton Valley Shopping Center	Shopping Center	63,016,952	630,170
10.	EQR & Legacy Partners LLC	Apartments	52,214,258	522,143
	Total		**$1,026,046,961**	**$10,260,470**

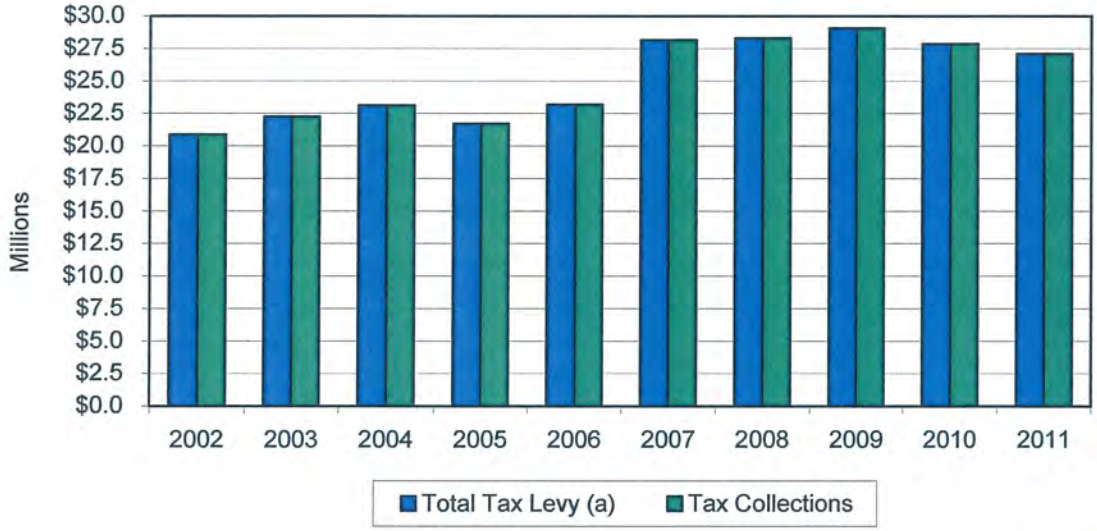
Notes:

(a) Projected Revenue is calculated using 1% Basic County Wide Levy Rate.

* In the Top 10 for 2001-2002.

Source: California Municipal Statistics, Inc.

Table 8: Property Tax Levies and Collections
Last Ten Fiscal Years



Fiscal Year	Total Tax Levy (a)	Current Tax Collections		Percent of Levy Collected	Delinquent Tax Collections	Total Tax Collections	Percent of Total Tax Collections to Tax Levy
2002	$20,874,360	$20,874,360		100.0000%		$20,874,360	100.0000%
2003	22,268,670	22,268,670		100.0000%		22,268,670	100.0000%
2004	23,117,284	23,117,284		100.0000%		23,117,284	100.0000%
2005	21,710,945	21,710,945	(b)	100.0000%		21,710,945	100.0000%
2006	23,202,024	23,202,024	(b)	100.0000%		23,202,024	100.0000%
2007	28,151,765	28,151,765	(b)	100.0000%		28,151,765	100.0000%
2008	28,304,789	28,304,789	(b)	100.0000%		28,304,789	100.0000%
2009	29,074,531	29,074,531	(b)	100.0000%		29,074,531	100.0000%
2010	27,872,031	27,872,031	(b)	100.0000%		27,872,031	100.0000%
2011	27,093,100	27,093,100	(b)	100.0000%		27,093,100	100.0000%

Notes:

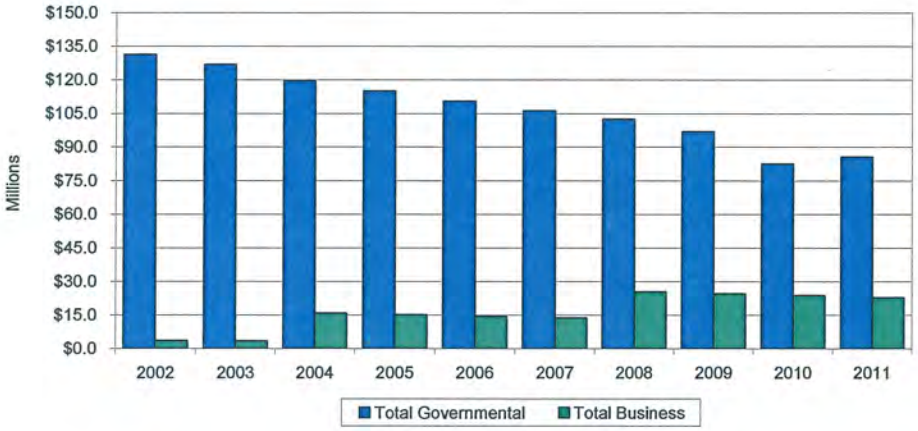
Current tax collections beginning in 1993 have been reduced by a mandatory tax reallocation imposed by the State of California.

(a) During fiscal year 1995, the County began providing the City 100% of its tax levy under an agreement which allows the County to keep all interest and delinquency charges collected.

(b) Tax collections in fiscal year 2005 to 2011 are net of pass-thru payment and Educational Revenue Augmentation Fund withholding.

Source: City of Concord Finance Department

Table 9: Ratio of Outstanding Debt by Type
Last Ten Fiscal Years (Dollars in Millions)



	Governmental Activities									
Fiscal Year	Revenue Bonds	Tax Allocation Bonds	Certificates of Participation	Judgment Obligation Bonds	Refunding Lease Agreement	Special Assessment Debt	Notes Payable	Capital Lease	Lease Purchase Agreement	Total
2002	$34.7	$89.6	$0.7	$4.2		$2.0				$131.2
2003	33.7	87.1	0.7	3.9		1.4				126.8
2004	32.7	80.0	0.6	3.7		0.9	$1.6			119.5
2005	31.6	77.4	0.6	3.4		0.5	1.6			115.1
2006	30.4	74.3	0.5	3.2		0.3	1.7			110.4
2007	29.2	71.2	0.5	2.9		0.3	2.1			106.2
2008	27.9	68.0	0.4	2.5		0.2	2.3	$1.2		102.5
2009	26.6	64.4	0.3	2.2		0.1	2.4	0.8		96.8
2010	13.3	60.9	0.2		$5.1	0.1	2.4	0.5		82.5
2011	11.9	57.2	0.1		4.7		1.3	2.0	$8.4	85.6

	Business-Type Activities						
Fiscal Year	Certificates of Participation	Golf Equipment Lease Obligation	Notes Payable	Total	Total Primary Government	Percentage of Personal Income (a)	Per Capita (a)
2002	$2.5	$0.2	$0.9	$3.6	$134.8	4.05%	$1,087.67
2003	2.4	0.1	0.9	3.4	130.2	3.89%	1,044.48
2004	14.9		1.0	15.9	135.4	4.04%	1,084.45
2005	14.4		0.7	15.1	130.2	3.74%	1,043.29
2006	13.9		0.5	14.4	124.8	3.67%	1,002.93
2007	13.5		0.2	13.7	119.9	3.37%	957.64
2008	25.4			25.4	127.9	3.46%	1,033.32
2009	24.6			24.6	121.4	3.29%	974.33
2010	23.8			23.8	106.3	2.89%	844.56
2011	22.9			22.9	108.5	2.89%	884.44

Notes:
Debt amounts exclude any premiums, discounts, or other amortization amounts.
(a) See Demographic and Economic Statistics for personal income and population data.

Sources City of Concord Finance Department
State of California, Department of Finance (population)
U.S. Department of Commerce, Bureau of the Census (income)

Table 10: Computation of Direct and Overlapping Debt
As of June 30, 2011

2010-11 Assessed Valuation	$12,179,871,230
Adjusted Assessed Valuation	$10,597,431,628

Overlapping Tax and Assessment Debt	**Net Debt Outstanding**	**Percentage Applicable to City of Concord**	**Amount Applicable to City of Concord**
Bay Area Rapid Transit District	$413,865,000	2.435%	$10,077,613
Contra Costa Community College District	237,095,000	8.491%	20,131,736
Mt. Diablo Unified School District	319,325,057	40.382%	128,949,845
Mt. Diablo Unified School District Community Facilities District No. 1	56,445,000	40.382%	22,793,620
East Bay Regional Park District	153,990,000	3.774%	5,811,583
Contra Costa County Reassessment District	2,495,000	7.513%	187,449
Total Overlapping Tax and Assessment Debt	$1,183,215,057		$187,951,846
Direct and Overlapping General Fund Obligation Debt			
City of Concord General Fund Obligations	13,390,000	100.000%	13,390,000
Contra Costa County General Fund Obligations	319,867,903	8.456%	27,048,030
Contra Costa County Pension Obligations	399,840,000	8.456%	33,810,470
Contra Costa County Fire Protection District Pension Obligations	116,240,000	18.866%	21,929,838
Contra Costa Community College District Certificates of Participation	925,000	8.491%	78,542
Total Gross Direct and Overlapping General Fund Obligation Debt	$850,262,903		$96,256,881
Less: Contra Costa County self supporting obligations			10,252,908
Total Net Direct and Overlapping General Fund Obligation Debt			$86,003,973
Gross Combined Total Debt			$284,208,726
Net Combined Total Debt			$273,955,818 (a)

Ratio to 2010-11 Assessed Valuation	
Total Overlapping Tax and Assessment Debt	1.54%

Ratios to 2010-11 Adjusted Assessed Valuation	
Total Direct Debt	0.13%
Gross Combined Total Debt	2.68%
Net Combined Total Debt	2.59%

Note:
(a) Excludes Tax and Revenue Anticipation Notes, Enterprise Revenue, Mortgage Revenue and Tax Allocation Bonds and Non-Bonded Capital Lease Obligations.

Source: California Municipal Statistics, Inc.

Table 11: Computation of Legal Bonded Debt Margin
As of June 30, 2011 (Dollars in Thousands)

Assessed Valuation:		
Secured Property Assessed Value, Net of Exempt Real Property	$12,713,509	
Bonded Debt Limit (15% of Assessed Value) (a)		$1,907,026
Amount of Debt Subject to Limit:		
Total Bonded Debt	$0	
Less Tax Allocation Bonds and Sales Tax Revenue Bonds, Certificate of Participation Not Subject to Limit	0	
Amount of Debt Subject to Limit		0
Legal Bonded Debt Margin		$1,907,026

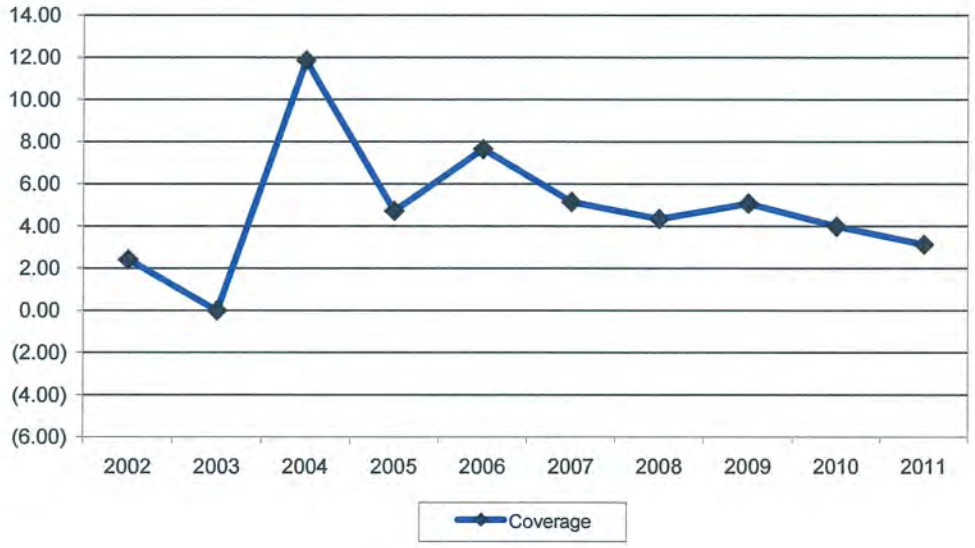
Fiscal Year	Debt Limit	Total Net Debt Applicable to Limit	Legal Debt Margin	Total Net Debt Applicable to the Limit as a Percentage of Debt Limit
2002	$1,304,843	0	$1,304,843	0.00%
2003	1,395,530	0	1,395,530	0.00%
2004	1,506,963	0	1,506,963	0.00%
2005	1,613,753	0	1,613,753	0.00%
2006	1,690,397	0	1,690,397	0.00%
2007	1,887,236	0	1,887,236	0.00%
2008	2,100,419	0	2,100,419	0.00%
2009	2,094,676	0	2,094,676	0.00%
2010	1,936,578	0	1,936,578	0.00%
2011	1,907,026	0	1,907,026	0.00%

Note:

(a) California Government Code, Section 43605 sets the debt limit at 15%. The Code section was enacted prior to the change in basing assessed value to full market value when it was previously 25% of market value.

Source: City of Concord Finance Department

Table 12: Sewer Revenue Bonds Coverage
Last Ten Fiscal Years

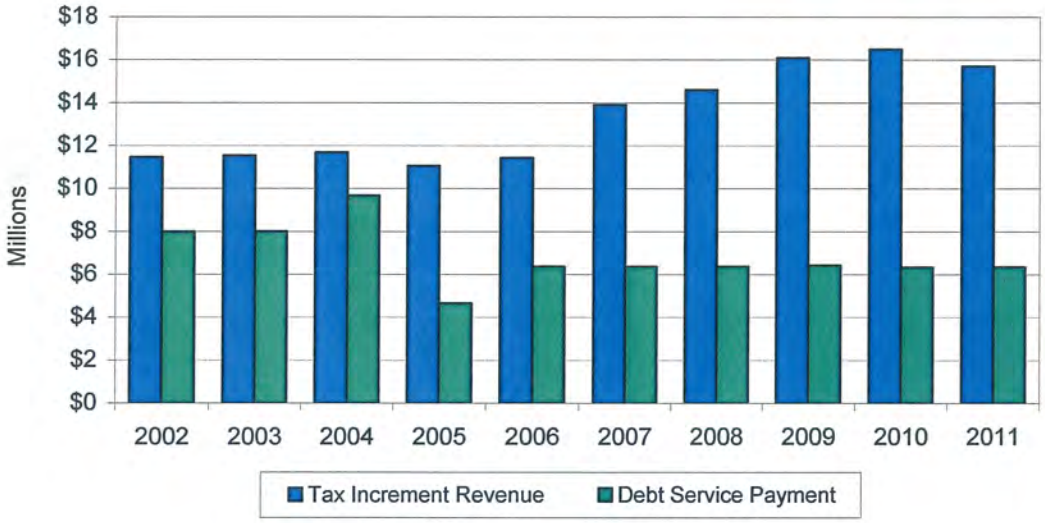


Fiscal Year	Gross Revenue (a)	Operating Expenses (b)	Net Revenue Available for Debt Service	Debt Service Requirements			Coverage
				Principal	Interest	Total	
2002	$12,559,526	$11,470,818	$1,088,708	$450,000	-	$450,000	2.42
2003	14,581,213	11,719,429	2,861,784	-	-	-	-
2004	14,572,312	12,309,611	2,262,701	-	190,709	190,709	11.86
2005	15,270,609	11,448,079	3,822,530	330,000	479,632	809,632	4.72
2006	18,157,899	11,901,646	6,256,253	345,000	472,193	817,193	7.66
2007	17,104,858	12,843,396	4,261,462	355,000	471,126	826,126	5.16
2008	19,392,829	13,384,062	6,008,767	780,000	600,827	1,380,827	4.35
2009	19,103,188	10,684,653	8,418,535	680,000	979,116	1,659,116	5.07
2010	19,342,835	12,712,533	6,630,302	705,000	956,729	1,661,729	3.99
2011	18,634,919	13,417,715	5,217,204	730,000	932,954	1,662,954	3.14

Notes: (a) Includes all Wastewater Operating Revenues, Non-Operating Interest Revenue, Connection Fees and Other Non-Operating Revenue.
(b) Includes all Wastewater Operating Expenses less Capital Improvement Expense, Depreciation and Interest.

Source: City of Concord Annual Financial Statements

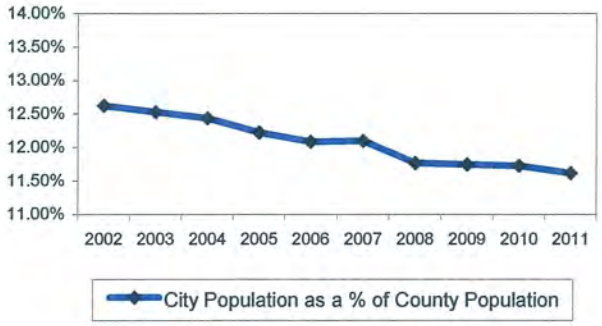
Table 13: Bonded Debt Pledged Revenue Coverage, 1988, 1993 & 2004 Tax Allocation Bonds
Last Ten Fiscal Years

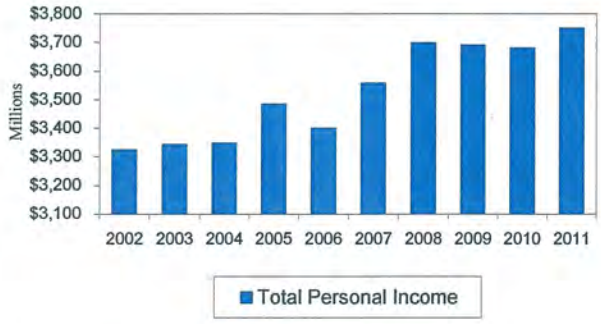


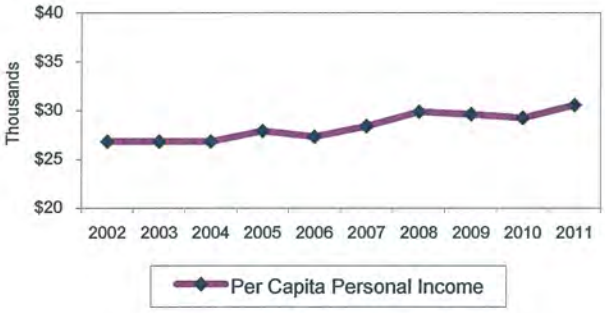
Fiscal Year	Tax Increment Revenue	Debt Service Requirements			Coverage
		Principal	Interest	Total	
2002	$11,458,517	$3,580,000	$4,421,029	$8,001,029	1.43
2003	11,545,583	3,620,000	4,396,812	8,016,812	1.44
2004	11,693,425	3,665,000	6,013,235	9,678,235	1.21
2005	11,058,396	2,950,000	1,716,712	4,666,712	2.37
2006	11,428,431	3,220,000	3,155,171	6,375,171	1.79
2007	13,904,384	3,265,000	3,102,146	6,367,146	2.18
2008	14,598,613	3,390,000	2,986,571	6,376,571	2.29
2009	16,086,969	3,530,000	2,899,771	6,429,771	2.50
2010	16,492,512	3,540,000	2,808,771	6,348,771	2.60
2011	15,699,754	3,690,000	2,664,171	6,354,171	2.47

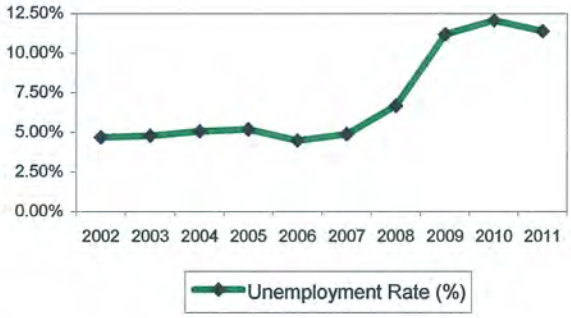
Source: City of Concord Annual Financial Statements

Table 14: Demographic and Economic Statistics
Last Ten Fiscal Years









Fiscal Year	City Population	Total Personal Income	Per Capita Personal Income	Unemployment Rate	Contra Costa County Population	City Population % of County
2002	123,935	$3,324,533,759	$26,825	4.7%	981,600	12.63%
2003	124,655	3,343,847,628	26,825	4.8%	994,900	12.53%
2004	124,856	3,349,239,416	26,825	5.1%	1,003,800	12.44%
2005	124,798	3,484,323,723	27,920	5.2%	1,020,898	12.22%
2006	124,436	3,400,903,754	27,331	4.5%	1,029,377	12.09%
2007	125,203	3,559,134,392	28,427	4.9%	1,034,874	12.10%
2008	123,776	3,699,669,661	29,890	6.7%	1,051,674	11.77%
2009	124,599	3,692,159,331	29,632	11.2%	1,060,435	11.75%
2010	125,864	3,681,648,000	29,251	12.1%	1,073,055	11.73%
2011	122,676	3,750,984,044	30,576	11.4%	1,056,064	11.62%

Sources: State of California, Department of Finance
The HdL Companies

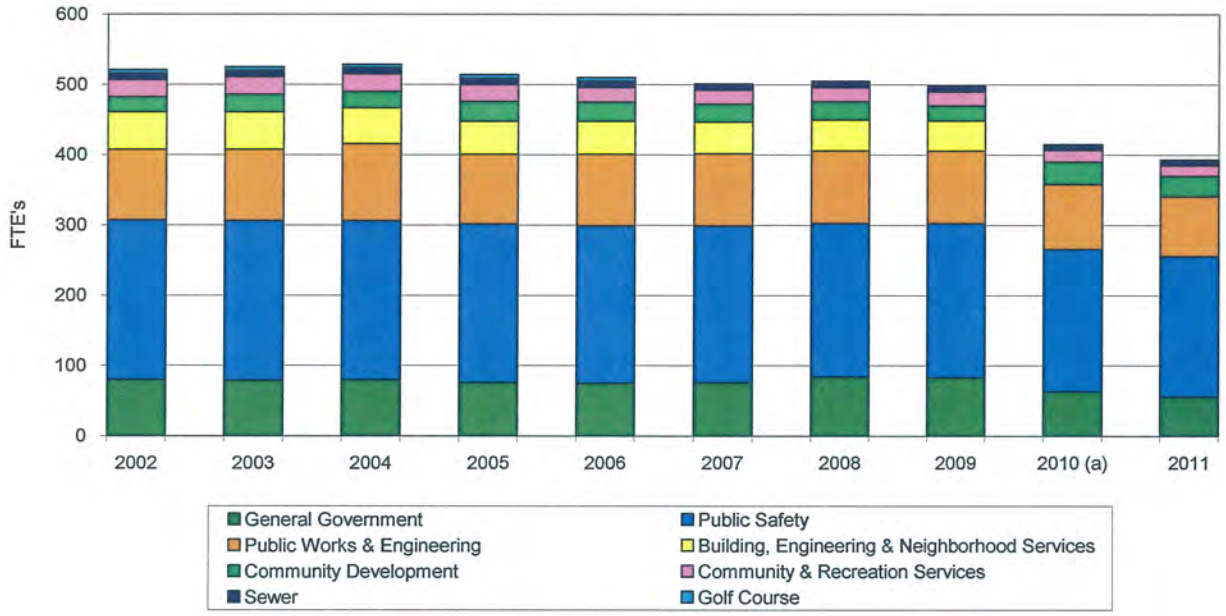
Table 15: Principal Employers
Calendar Year 2011

Employer	Number of Employees	Rank	Percentage of Total City Employment
Mt. Diablo Unified School District	4,320	1	7.0%
Bank of America Technology Center	2,500	2	4.1%
Wells Fargo Credit Center	1,500	3	2.4%
John Muir Medical Center	1,100	4	1.8%
Chevron Corporation	950	5	1.5%
PG & E	950	6	1.5%
Conco Cement	549	7	0.9%
Safeway	460	8	0.8%
Adecco Employment Services	400	9	0.7%
Macy's Concord	400	10	0.7%
Subtotal	13,129		21.4%
Total City Day Population	61,300		

Note: Information about Principal Employers was not available prior to 2005-06.

Source: City of Concord Planning and Economic Development Department

Table 16: Full-Time Equivalent (FTE) City Government Employees by Function
Last Ten Fiscal Years



	Fiscal Year									
	2002	2003	2004	2005	2006	2007	2008	2009	2010 (a)	2011
Function										
General Government	80	79	80	76	75	76	84	83	63	56
Public Safety	227	227	226	226	224	223	219	220	203	200
Public Works & Engineering	101	102	110	99	102	103	103	103	92	85
Building, Engineering & Neighborhood Services	53	53	51	47	47	45	44	43		
Community Development	21	25	23	28	27	25	26	21	32	29
Community & Recreation Services	25	25	25	24	21	20	20	20	17	15
Sewer	9	9	9	9	9	9	9	9	8	8
Golf Course	5	5	5	5	5					
Total	**521**	**525**	**529**	**514**	**510**	**501**	**505**	**499**	**415**	**393**

Source: City of Concord Adopted Budget

Note:
(a) In Fiscal Year 2010, Building, Engineering & Neighborhood Services was reorganized into Public Works & Engineering Department; and
Planning & Economic Department was reorganized into Community Development Department.

Table 17: Operating Indicators by Function/Program
Last Ten Fiscal Years

	Fiscal Year									
	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011
Function/Program										
Public Safety										
Police:										
Number of Public Contacts	31,504	23,638	21,053	21,198	19,522	18,304	17,693	17,845	23,657	25,740
Police Calls for Service (a)	54,490	55,148	57,341	59,404	55,808	53,793	49,309	54,480	53,780	93,201
Law Violations:										
Part I Crimes	N/A	641	634	650	772	1,237	6,223	5,817	4,992	4,210
Physical Arrests (Adult and Juvenile)	N/A	3,368	3,803	3,550	3,331	4,081	3,758	4,504	3,903	3,642
Parking Violations	4,919	5,237	5,042	7,745	11,741	10,042	10,400	17,132	13,299	8,670
Public Works										
Street Resurfacing (millions of square feet)	4	11	6	7	8	6	6	7	2	1
Potholes Repaired	381	231	30	86	513	115	162	437	496	410
Culture and Recreation										
Community Services:										
Recreation Class Participants	N/A	3,143	2,970	2,977	4,089	5,030	5,299	4,826	3,935	3,534
Senior Center Activity/Event Participants	N/A	N/A	8,544	10,835	11,930	11,935	17,039	19,486	10,033	14,974
Human Services/Club Activity Participants	N/A	N/A	66,456	66,557	92,519	83,322	90,332	93,192	59,028	50,111
Library:										
Volumes in Collection (thousands)	79,503	79,880	79,240	80,653	80,155	87,089	92,413	96,462	92,703	91,984
Total Volumes Borrowed (thousands)	252,395	260,252	280,906	275,550	294,227	285,227	308,978	339,671	356,034	341,719
Wastewater										
Storm Drain Inlets	N/A	N/A	N/A	N/A	5,581	5,600	5,678	5,712	5,712	5,712
Sewer Overflows	N/A	47	24	21	26	16	12	19	17	16
Average Daily Pumping (millions of gallons)	12.24	12.26	12.24	11.28	14.01	12.36	13.53	10.75	9.00	(b)

Notes: N/A denotes information not available.

(a) Due to downsizing and closure of field offices, data was tracked differently in 2011 and includes more types of calls resulting in higher numbers than previous years.

(b) Pump station eliminated in 2011.

Source: City of Concord

Table 18: Capital Asset Statistics by Function/Program
Last Ten Fiscal Years

	Fiscal Year									
	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011
Function/Program										
Public Safety										
Police Stations	4	4	4	4	4	4	4	4	2	1
Police Patrol Units (black and whites)	58	58	58	58	58	58	58	57	57	57
Public Works										
Miles of Streets	301	301	301	305	305	305	305	305	308	308
Street Lights	1,441	1,493	1,657	7,978	8,124	8,125	8,179	8,216	8,216	8,216
Traffic Signals	130	130	141	141	141	142	153	154	155	155
Culture and Recreation										
Community Services:										
City Parks	18	18	18	18	18	18	18	18	18	18
City Parks Acreage	379	379	379	379	379	379	379	379	379	379
Playgrounds	14	14	14	14	14	15	15	18	18	18
City Trails	7	7	7	7	7	7	8	8	8	8
Miles of City Trails	18	18	18	18	18	18	19	19	19	19
Roadway Landscaping Acreage	41	41	48	48	48	48	52	52	52	52
Regional Park Acreage	94,740	95,509	96,141	97,134	97,565	97,912	98,880	98,895	103,862	109,969
Regional Park Facilities:										
Golf Courses (18 holes)	1	1	1	1	1	1	1	1	1	1
Banquet Facility	4	4	4	4	4	4	4	4	4	4
Historic House	3	3	3	3	3	3	3	3	3	3
Community Gardens	3	3	3	3	3	3	3	3	3	3
Community Centers	2	2	2	2	2	2	2	2	2	2
Senior Centers	1	1	1	1	1	1	1	1	1	1
Sports Centers	1	1	1	1	1	1	1	1	1	1
Performing Arts Centers	1	1	1	1	1	1	1	1	1	1
Swimming Pools	2	2	2	2	2	2	2	2	2	2
Tennis Courts	15	15	15	15	15	15	15	15	15	15
Baseball/Softball Diamonds	9	9	9	9	9	9	9	9	9	9
Soccer/Football Fields	8	8	8	8	8	8	8	8	8	8
Library:										
City Libraries	1	1	1	1	1	1	1	1	1	1
Wastewater										
Sewer Lines (miles)	405	383	405	384	384	384	383	383	383	383

Note: N/A denotes information is not available.

Source: City of Concord